

End of Year Results Presentation
29th June 2017

## Today's agenda

Purplebricks – realising the opportunity

- 1. Business Highlights Michael Bruce
- 2. Financial Highlights James Davies
- 3. Strategic Overview Michael Bruce
  - A lifetime relationship through service Lee Wainwright
  - Our Australian business Ryan Dinsdale







**Winner**Best Newcomer to TV



**No. 1** Startups 100 List



### Winner

Tech Business of the Year 2015 Innovative Business of the Year 2015 Business of the Year 2014





# 1. Highlights

## Business Highlights - UK

Revenue up

132%

(Group up 151%)

Local Property Experts increased by

118%

to 448 (2016: 205)

EBIT

**Profitable** 

Online market share increased to

**72%** 

(2016: 62%)

Year on year instructions increased by

94%

Ended year with

5,497

instructions in April 2017 (April 2016: 2,827) Average revenue per instruction

£1,035

(April 2016: £901)

Conversion from instruction to sale agreed over

**83%**<sup>2</sup>

Sale agreed every

9 minutes **24/7**°

Current monthly rate of sales agreed of

4,979

May 2017 (May 2016: 2,386)

Sold and completed on

£5.80 bn

(2016: £2.77 bn)

Current SSTC pipeline

£3.69 bn

(2016: £1.69 bn)

Over **20,000** reviews on Trustpilot - the most reviewed estate agent in the UK

Currently over **2.50 m** monthly visits to our website (2016: 1.23m)

## Business Highlights - Australia

### Performance in first 8 months since launch

Revenue of

£3.5 m

(\$5.8 m AUD)

Local Property
Experts increased to

**77** 

Growing run rate of instructions

**273** 

(April 2017)

Conversion from instruction to sale agreed

86%

Sold and completed on

£327 m

(\$550 m AUD)

Commission saved for customers

**£9.6** m

(\$16 m AUD)

Most reviewed estate agent in Australia with over

**560**<sup>2</sup>

reviews on Trustpilot

**Growing Faster** 

than UK at this stage in development

# New South Wales

Launched in February 2017

### Western Australia

Launched in March 2017

# South Australia

Launched in April 2017



## 2. Financial Review

## Group Financial Highlights

Revenue growth

+151%

to £46.7m

(2016: £18.6m)

Average revenue per instruction

£1,088

(2016: £901)

Gross profit

+144%

to £25.8m

(2016: £10.6m)

Adjusted EBITDA<sup>1</sup> pre marketing costs

£13.7m

(2016: £3.2m)

Adjusted EBITDA<sup>1</sup>

(£4.5<sub>m</sub>)

(2016: (£9.7m))

Loss before tax reduced to

(£6.1<sub>m</sub>)

(2016: (£11.9m))

The basic and diluted loss per share improved to

(£0.01)

(2016: (£0.12))

Cash

£71.3 m

(2016: £30.5m)

 $^1De fined \ by the Group \ as \ (loss)/profit \ before \ tax, \ depreciation, \ amortisation, \ net \ non \ recurring \ fund \ raising \ / \ IPO \ costs \ and \ share \ based \ payment \ charges.$ 

### Income statement - UK

	UK		
	FY 2017	FY 2016	% Variance
	(£m)	(£m)	
Revenue	43.2	18.6	132%
Cost of sales	(18.9)	(8.0)	137%
Gross Profit	24.2	10.6	129%
GP%	56.1%	57.0%	
Administration expenses	(9.6)	(9.6)	-
Sales and marketing costs	(14.4)	(12.9)	12%
Operating profit/(loss)	0.2	(11.9)	102%
Finance income/(expenses)	0.1	0.0	
Profit /(loss) before tax	0.3	(11.9)	
Taxation	2.9	0.0	
Profit/(loss) for the period	3.2	(11.9)	

Adjusted EBITDA	1.7	(9.7)	117%

- · Significant sales growth
  - First full year of national footprint
  - LPEs up 118% to 448 at 30 April 2017
- Gross margin
  - Uplift from H1
  - Enhanced customer offering and national reach stabilised the margin for the year at 56%
- Total administration costs are flat
  - IPO costs in PY numbers underlying rise of 12%
  - Operational leverage continues
- · Sales and marketing
  - 12% increase reflects a highly effective campaign
- Deferred tax
  - Credit from recognised deferred tax asset

8

## Income statement - Australia

	Australia		
	FY 2017	FY 2016	
	(£m)	(£m)	
Revenue	3.5	-	
Cost of sales	(1.9)	-	
Gross Profit	1.6	-	
GP%	45.7		
Administration expenses	(3.9)	-	
Sales and marketing costs	(3.8)	-	
Operating profit/(loss)	(6.1)	-	
Finance income/(expenses)	(0.2)	-	
Loss before tax	(6.3)	-	
Taxation	0.0	-	
Loss for the period	(6.3)	-	

Adjusted EBITDA	(6.1)	-

- Revenue achieved in line with expectations
  - National footprint now in place
  - LPEs at year end of 77
- Gross margin
  - Yet to stabilise as business mix is developed
- Sales and Marketing
  - Learnings from UK
- Adjusted EBITDA of £(6.1)m is after adding back the finance charge
- Investment profile is in line with initial expectations

## Income statement - Consolidated

	Consoli	Consolidated	
	FY 2017	FY 2016	% Variance
	(£m)	(£m)	
Revenue	46.7	18.6	151%
Cost of sales	(20.9)	(8.0)	
Gross Profit	25.8	10.6	143%
Administration expenses	(13.6)	(9.6)	42%
Sales and marketing costs	(18.2)	(12.9)	41%
Operating loss	(6.0)	(11.9)	
Finance income/(expenses)	(0.0)	0.0	
Loss before tax	(6.0)	(11.9)	
Taxation	3.1	0.0	
Loss for the period	(2.9)	(11.9)	

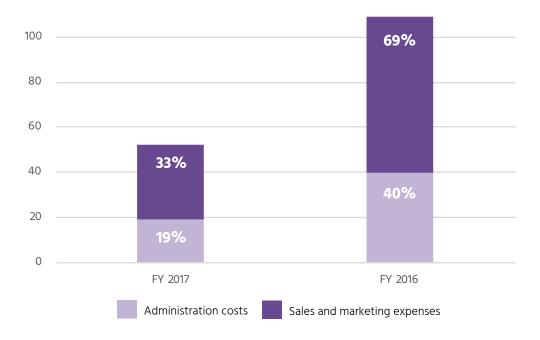
Adjusted EBITDA	(4.5)	(9.7)	
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- Group revenue growth of 151%
- Gross profit growth of 143%
- Gross profit margin yet to normalise as Australia remains in growth phase
- Both administration expenses and marketing spend increasing at 42% and 41% respectively

## Cost contribution analysis - UK

Year ended 30 April (m)	FY 2017	FY 2016	Growth
Revenue	43.2	18.6	132%
Underlying administration costs	8.3	7.4	12.2%
% of sales	19%	40%	
Sales and marketing costs	14.4	12.9	11.6%
% of sales	33%	69%	
Adjustments <sup>1</sup>	1.3	2.2	
Total non-direct costs	24.0	22.5	

Evolution of administration costs and sales and marketing expenses as a % of sales



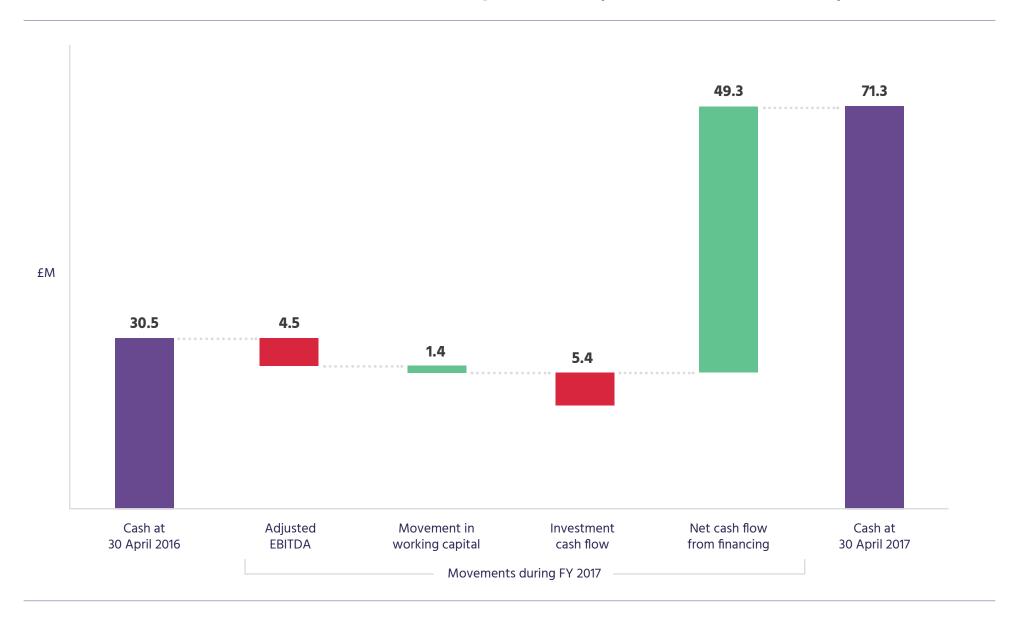
<sup>1</sup> Includes IPO costs and share based payments

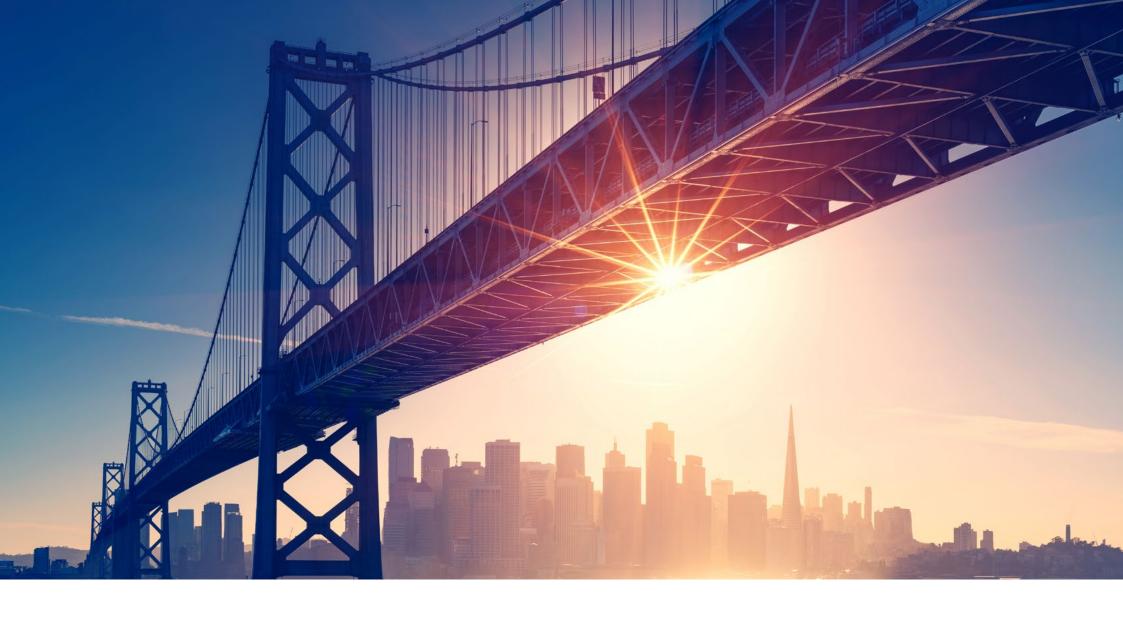
## Strong balance sheet - Consolidated

	2017	2016
	(£m)	(£m)
Deferred tax asset	3.1	-
Intangible assets and goodwill	5.4	0.4
Property, plant and equipment	0.7	0.2
Non current assets	9.2	0.6
Trade and other receivables	4.9	2.9
Cash and cash equivalents	71.3	30.5
Current assets	76.2	33.4
Total assets	85.4	34.0
Trade and other payables	(7.3)	(5.2)
Deferred income	(2.3)	(0.8)
Derivative financial instruments	(0.1)	(0.1)
Deferred tax liabilities	(0.2)	-
Total liabilities	(9.9)	(6.0)
Share capital	2.7	2.4
Share premium	74.9	25.9
Share based payments reserve	0.7	0.4
Foreign currency reserve	0.1	0.0
Retained earnings	(3.0)	(0.6)
Shareholders' funds	75.4	28.1
Equity and liabilities	75.4	28.0

- Extremely strong balance sheet with £71m of cash
- Debt free
- Intangible assets
  - platform development for UK and Australia
- goodwill on recent lettings acquisition
- Trade and other payables
  - a function of increasing size of business
- Financial instruments
  - Minor mark to market regarding US FX hedges
- Deferred income
  - £1.5m increase as business grows and business mix develops
- Share premium
- US placing
- General option exercising

## Consolidated cash flow bridge 30 April 2016 - 30 April 2017





# 3. Strategic Overview

## The next generation estate agent





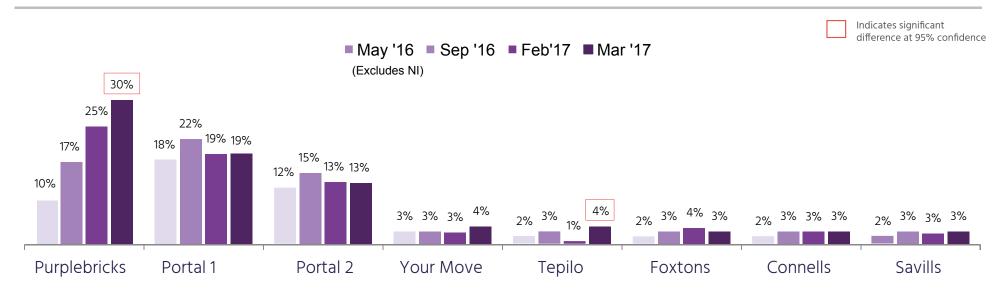
Invest now to maximise the unique opportunity

## Unprompted awareness continues to grow

Building now upon a unique opportunity

Spontaneous awareness of Purplebricks has increased significantly since last wave, increasing its lead over competitors

Spontaneous brand awareness – (not showing <3%)

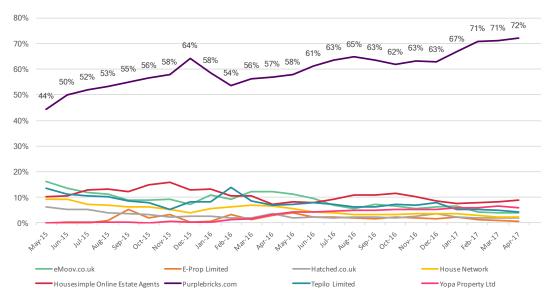


Q2a. If you were thinking of selling your home, what companies would you think of contacting first? Base: All respondents (1131, 1133, 508, 1021)

## Online market share continues to grow

### Building now upon a unique opportunity

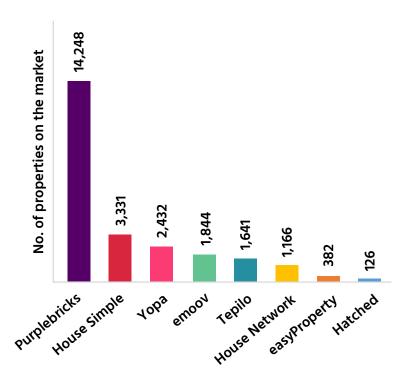
#### Instructions by online property agents



Source: Rightmove

- · Increased the number of instructions
- · Increased property stock
- · Increased its property sales
- · Increased its market share by 50% in year
- · More instructions and property sales than all these online agents put together

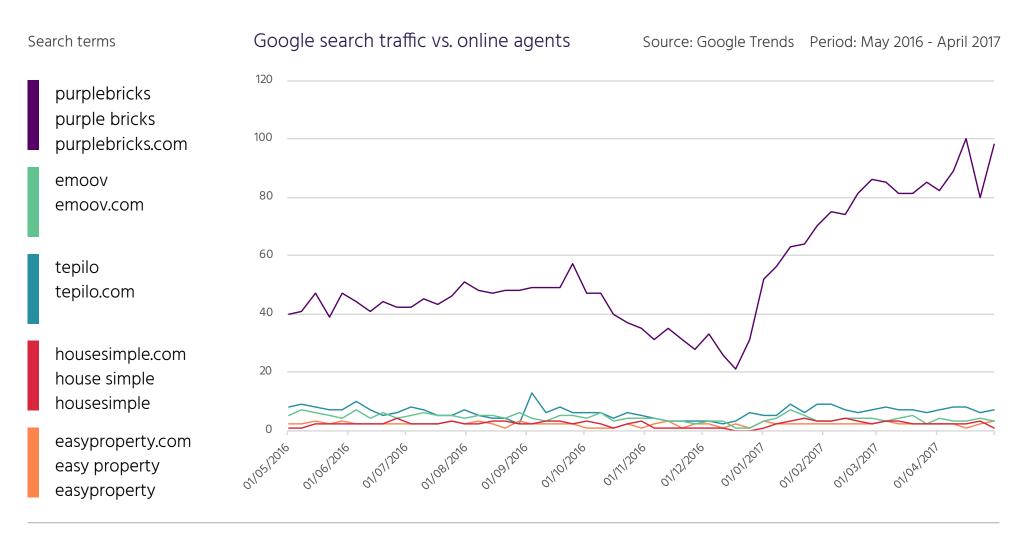
#### Share of properties for sale



Source: Zoopla. Figures represent residential properties for sale listed as at 14/06/2017. For commercial reasons we withdraw properties from Zoopla when SSTC.

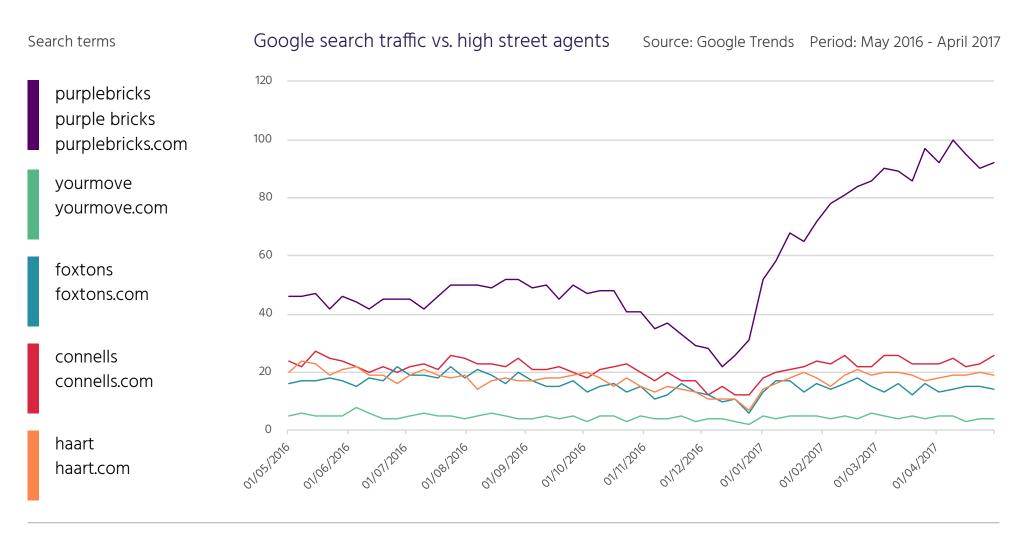
### Brand traffic significantly grown against online competitors

### Building now upon a unique opportunity



### Brand traffic significantly grown against high street competitors

### Building now upon a unique opportunity



## Capitalising on activity

Building now upon a unique opportunity



**Unique Visitors** 

**10** m

Engagement

**Up 7%** 

Page Views

**132** m

Book valuation clicks

**Up 25%** 

Growing database

**32**k

New users entering funnel

**Up 20%** 

100's

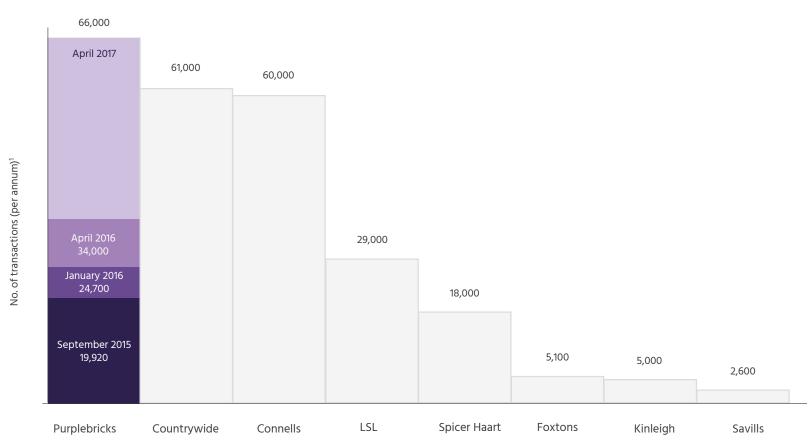
of instant instructs every month

Weekly valuations

**Up 3%** 

## Becoming the No 1 estate agent in the UK

### Building now upon a unique opportunity



<sup>&</sup>lt;sup>1</sup> Purplebricks figure is based on annualised number of instructions received in April 2017. The other agents have been obtained from publicly available information or estimated by management, may reference different 12 month periods and are based on completed sales numbers.

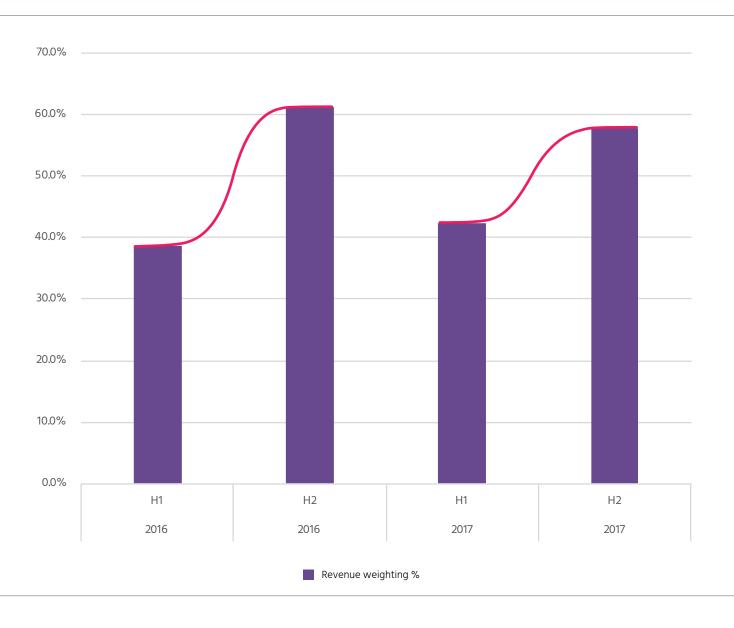
## Proven effectiveness of our marketing spend

**Beyond marketing convention:** "Purplebricks is spending more on marketing but achieving a lower cost per instruction"

Continuing the trend of reducing CPI



# Revenue weighting %



## No commisery - getting more for a lot less

# TV Campaigns - the opportunity is here and now!



'Tea break' - commisery campaign (UK)



'Evening class' - commisery campaign (UK)



'Cake' - commisery campaign (AUS)



'Cake' - commisery campaign (UK)



'In laws' - commisery campaign (UK)



'In laws' - commisery campaign (AUS)

# The Purplebricks evolution - **An estate agent you can love**

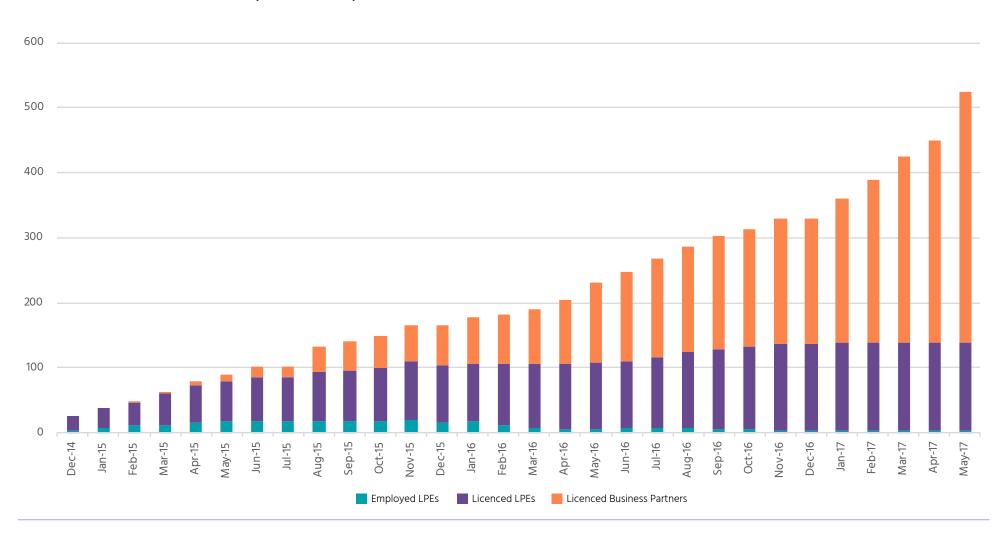




# Growth of Local Property Experts

## Increasing our LPE footprint

### Growth of Local Property Experts



## Recruiting for growth

### Meeting the customer demand

- Increased the number of recruiters better positioned than ever
- Increased training capacity ability to train
   100 LPFs a month
- Implemented processes for faster growth we should grab the opportunity
- The academy and infield people development programme growing



Closed the year at

**448 LPEs** 

Up 121%

Ahead of published expectations

**Up 25%** 

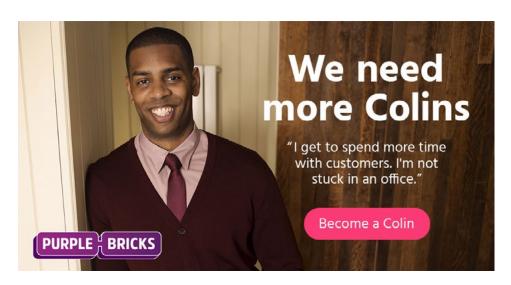
**540** 

active LPEs as of 29<sup>th</sup> June

**530** 

LPEs and staff have share options

## Leading the industry with campaign led recruitment









### Technology that drives better service and faster growth

Technology development team increased by

161%

Mobile development team increased by

400%

Achieved

**24/7** 

development with US recruits

Delivered

1,000s

of upgrades and features

Australian

Launch

with state by state roll out

Technology being developed for

US market



- · New UK website and buyers app launched, reducing friction, increasing conversion, enhancing the experience
- · Technology helping to drive up the number of properties sold
- · Best of class tech recruitment training and development programme
- · Global tech team established and development/QA process adapted to work over timezones 24/7
- · Introduced and integrated with new global payment provider
- · Global security partnership
- · Introduction of 1st line tech call centre/platform helpdesk
- · New automated testing framework introduced
- · Hardware investment programme

A technology team, platform and innovation to achieve much greater scale

## A lifetime relationship through service

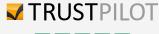


**Lee Wainwright**Operations Director

Exceptional service without compromise

- Central Property Experts
- · Data Sales
- Concierge
- Conveyancing Sales
- Post Sales Support
- Well positioned for exceptional growth
- Ancillary Sales

Rated 9.5 out of 10 on



 $\times$ 

Over 20,000 reviews

"Johnathan was excellent from the word go and went the extra mile to ensure we achieved the best possible price for our house, whilst being fair and honest with everyone concerned."

#### **Geoffrey Sumpter**

"Professional service, not tied to office hours and 'modern' forms of communication. The user interface for vendors is great."

#### **Alister Mercy**

"The customer service, online platform and expertise of our agent Joshua Simpson have been outstanding! They have gone above and beyond our expectations at every stage."

#### **Sheetal Patel**

"Matt is an excellent estate agent, friendly approachable and professional with a good knowledge of the local area."

#### Michael James

## Growing our Australian business



**Ryan Dinsdale**Chief Executive Officer

### Launched

September 2016 - operating for 8 months

### Grown

across Queensland, Victoria, NSW, Adelaide & Perth LPEs grown to

**77** 

ahead of UK at this stage

Made adjustments/ tweaks to the model

LBPs, AV's & Data Sales

Proven higher productivity

**LPEs & Model** 

### **Instructions**

ahead of UK at this stage

Revenue of

£3.5 m (\$5.8 m AUD) ahead of UK at this stage

Deferred Revenue

**£0.5** m (\$825 k AUD) ahead of UK at this stage

Sold & completed on

£327 m

(\$550 m AUD)<sup>1</sup>

Rated 9.6 out of 10 on





With over **560** reviews - ahead of UK at this stage

"Gary was very professional, provided exceptional advice relating to price, presentation of my house and ideas to achieve my selling price. My house was sold in 9 days!"

#### **Brad Geisel**

"Purchasing via Yvonne at Purplebricks was seamless. From the beginning of the process to the end she was thorough and professional, going above and beyond to keep me informed."

#### Jane Hunter

We found our dream house with a listing from Purplebricks, dealing with Joshua Singer, and found the whole experience to be a very refreshing twist on the traditional real estate agency formula."

#### Matej Pribelsky

## Launching our US business



**Eric Eckardt**Chief Executive Officer
US

- Raised approximately £50m
- Central Office East Coast
- Regional Office West Coast
- Launch, marketing, technology on track:
  - Broker Licence
  - MLS appointment and integration
  - Sell side and buy side dynamics
  - Tech
  - Advertising
- Recruitment commenced
- Pricing and strategy to be announced in due course
- · Launch region California

### Strong management team in place



Eric Eckardt
US - Chief
Executive Officer



**Kenny Bruce**Founder & Group
Sales Director



Phil Felice
Vice
President Sales



Jonathon Adler Chief Marketing Officer



Andrew Vass Recruitment & Training Director



Andrew Harris
Operations
Director

**Tech Development hires** 

## Accelerating Purplebricks development

Building now upon a unique opportunity

Guidance 2018

UK revenues of

£80<sub>m</sub>

Australia revenues of

£12 m

US two year investment

\$50m

Increase in H1 UK marketing costs of

£3.5m

### **US Launch**

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# Appendix

### Reconciliation of operating profit to Adjusted EBITDA - UK, Australia and consolidated

UK				
Reconciliation of profit for the period to Adjusted EBITDA				
Year ended 30 April (m)	FY 2017	FY 2016		
Profit/loss for the period	3.2	(11.9)		
Less: Taxation	(2.9)	0.0		
Less: Finance income/(expenses)	(0.1)	0.0		
Less: Depreciation and Amortisation	0.5	0.1		
EBITDA	0.7	(11.8)		
Less: Share based payments charge	0.9	0.6		
Fundraising Costs	0.0	1.5		
Adjusted EBITDA	1.7	(9.7)		

Australia  Reconciliation of operating profit to Adjusted EBITDA				
Operating loss	(6.3)	-		
Less: Finance income/(expenses)	0.2	-		
Less: Depreciation and Amortisation	(0.0)	-		
EBITDA	(6.1)	-		
Less: Share based payments charge	0.0	-		
Fundraising Costs	0.0	-		
Adjusted EBITDA	6.1	-		

Consolidated				
Reconciliation of loss for the period to Adjusted EBITDA				
Year ended 30 April (m)	FY 2017	FY 2016		
Loss for the period	(3.1)	(11.9)		
Less: Depreciation and Amortisation	0.6	0.1		
Less: Finance income/(expenses)	0.0			
Less: Taxation	(3.1)			
EBITDA	(5.4)	(11.8)		
Less: Share based payments charge	0.9	0.6		
Fundraising Costs	0.0	1.5		
Adjusted EBITDA	(4.5)	(9.7)		